

# Klarna proves the impact of successfully scaling AI

## Customer Impact

- Klarna assistant handles 2 out of 3 customer service chats
  - Reduced average time from 11 minutes to 2 minutes
  - 25% drop in repeat inquiries
- Launched shopping experience assistant to support customers in selecting the right product based on their preferences and customer reviews

## Workforce Impact

- 87% of Klarna employees use GenAI in their daily work
  - Communications 93%
  - Marketing 88%
  - Legal 86%
- KIKI, Klarna's internal AI assistant, responded to 225,000 inquiries in 6 months, building up its knowledge base

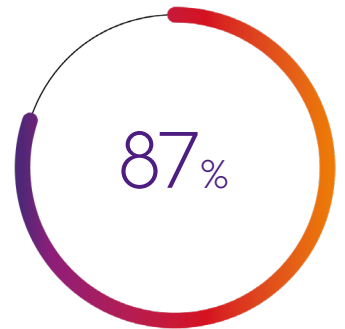
## Bottom-line Impact

- Customer service and operational costs down by 15%
- Revenues up by 23%
- Total savings of \$60 million

## Key Numbers:

\$60m

Bottom-line impact:  
Total savings of \$60 million



Workforce impact:  
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Customer Impact:  
Klarna assistant handles 2 out of 3 customer service chats

## However, many organisations are still stuck in 'POC-mania'

Although 1 in 5 organisations successfully deployed GenAI at scale in 2024, this statistic hides a deeper story: 4 out of 5 companies are still stuck in what we call 'POC-mania'. This refers to companies running more and more experiments to test AI proofs of concept (POCs) before rolling them out across the whole organisation, leading to further missteps such as:

- Failing to engage employees in GenAI initiatives
- Neglecting data management
- Putting off robust AI and data governance

With the right GenAI strategy, however, companies can overcome these issues to successfully launch new GenAI initiatives in 2025.